



MATTHEW LEAKE

## FELLOWSHIPS FOR FUTURE FACULTY

Graduate students are a linchpin in the School's academic community. Faculty are invigorated by working with the brightest up-and-coming scholars, and undergraduates benefit from the teaching and laboratory assistance they provide. Competition for these rising stars is intense, and financial support is crucial in attracting and retaining the best scholars of the next generation.

In 2007, The Pew Charitable Trusts awarded a generous grant to the School to support graduate students in sociology, English, economics, history and political science. That funding is providing dozens of full-year and summer fellowships that give the School the flexibility to meet the needs of top students.

A Pew fellowship gave Ryan Grauer, a doctoral candidate in the Department of Political Science, the opportunity to carry out research that is crucial to his scholarship. Grauer was also the recipient of a 2008 Dean's Award for Distinguished Teaching.

Grauer's dissertation—currently in progress and titled *The Military as an Organization: A New Theory on the Sources of Military Power*—recognizes that most existing measures of power look at the material capabilities of adversaries, which are often unreliable predictors of outcomes in a military struggle. Using the rich insights and concepts of organization theory, Grauer looks at *how* resources are used.

He argues that command structures and hierarchies have important implications for the effectiveness of militaries on the battlefield. Understanding the organization of armed forces worldwide, he says, can help us to better appreciate the distribution and consequences of power in the international environment.

This summer, Grauer's Pew fellowship helped fund a trip to Fort Leavenworth, where he examined archival material relating to American military structure at the Command and General Staff College. "The trip was highly productive," he says, "and helped me to sharpen both my questions and my focus, while allowing me the time to uncover important materials that shed light on the training of perhaps the most decentralized military force in the world."

Avery Goldstein, professor and chair of the political science department and chair of Grauer's dissertation committee, notes that "the practical implications for great powers who are sometimes stymied by weak adversaries—the American and Soviet experiences in Afghanistan, for example—are clear. But there are implications in Grauer's research as well for thinking about the way great powers today address current deficiencies through military modernization, as in the case of China, or plan for potentially devastating clashes with other powers in diverse and increasingly complex battle spaces."

—AC

*"When you're finished changing,  
you're finished."*

*Benj. Franklin*

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### FORTISSIMO

A cacophony of clanking and roaring and pounding is underway at the site of the Music Building. The top-rated department has moved out; the interior is gutted; the windows are boarded up; and the heavy construction machinery has moved in. There's a big hole in the ground—and in the exterior wall—behind the 100-plus-year-old building. The \$15.3-million project will restore, expand and modernize the existing structure using green strategies that emphasize energy efficiency, sustainability, and environmentally friendly practices and materials. The new construction will nearly double the size of the existing facility, adding new practice rooms, better-equipped rehearsal spaces, improved soundproofing, and technological upgrades for computer-assisted teaching and learning that are integral to music instruction today. The renovations are scheduled for completion by the end of 2009.

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ELIZABETH STORM

*Penn mathematician Peter Storm in Jerusalem's Old City.*

## COME TOGETHER

Although separated by almost 7,000 miles, Penn and the Hebrew University of Jerusalem share the distinction of a longtime benefaction from Stanley Bogen, W'58. Among his many gifts are two chairs at HU and a visiting lecture series here at Penn.

Even more than generosity, Bogen is committed to the belief that scholars and their students benefit most when they share their unique perspectives with other academic communities. In 2003, Bogen's wife, Roberta, raised the idea of an exchange program between professors at Penn and Hebrew University, capitalizing on the strongest programs and most stellar faculty from each institution. That same year Bogen and his wife established the Roberta and Stanley Bogen Family Visiting Professor Exchange Program in the School of Arts and Sciences.

In 2004, Avihu Zakai, a professor of history and American studies at HU, became the inaugural Bogen visiting professor. The next year, Penn was visited by Ayal Kimhi, an agricultural economist, who represented a subfield not currently covered in Penn's economics department.

Last year, Larry Silver, the James and Nan Farquhar Professor of the History of Art, spent a semester at HU. Besides teaching at the university, Silver taught the history of prints directly from the Israel Museum's print-room collection, the first time that courtesy was extended for pedagogical purposes. Silver also met with colleagues from

Tel Aviv, Haifa and Ben Gurion universities. While Silver was in Israel, Yitzhak Brudny, whose research includes the former Soviet Union, nationalism and ethnic conflict, was teaching in the political science department at Penn.

This year, HU is hosting Peter Storm, the Roberta and Stanley Bogen Family Visiting Assistant Professor of Mathematics. His visit captures the spirit of the exchange program most fully.

Storm has been collaborating long-distance with Tsachik Gelernder since they met when Gelernder was a postdoc at Yale. Gelernder is currently on the faculty at HU's Einstein Institute of Mathematics. The two had already published one paper together, but Storm's yearlong visit is giving the two mathematicians the opportunity and the time to delve deeply into challenging problems in a more personal way. And Storm is finding the teaching just as rewarding. From Israel he writes, "The students here are very quick, and I'm forced to think carefully through topics I thought I understood well. I expect to learn at least as much as the students."

Because of Stanley Bogen's generosity and spirit of engagement, the intellectual communities of both Penn and the Hebrew University of Jerusalem benefit from the invigorating dialogue that ensues when scholars separated by distance come together and fully share their experience and expertise.

—AC

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 Julie Beren Platt, C'79,  
 and Marc E. Platt, C'79, parents  
 Marsha M. Plotnitsky, C'78, WG'80  
 David S. Pottruck, C'70, WG'72,  
 and Emily Scott Pottruck, parents  
 PTS Foundation  
 Lorraine Carrady Quinn, CW'73,  
 and Christopher D. Quinn, C'74, parents  
 Richard R. Ragan, C'66, GLA'68,  
 GAR'69, parent  
 Edward Raice, C'78, W'78,  
 and Lisa Herman Raice, W'79, WG'79  
 Gadsall R. and Jayanthi Ravikumar, parents  
 Arthur L. Rebell, W'62, parent  
 Andrew W. Rechtschaffen, W'99,  
 WG'00, and Monique Messer  
 Rechtschaffen, C'00  
 Daniel S. Reich, parent  
 John R. Reinsberg, C'78,  
 and Lori Reinsberg, parents  
 Nora and John Ricciardi, parents  
 Donald P. Rosen, C'78, parent  
 Blair Treisman Rosenfeld, C'89,  
 and Louis S. Rosenfeld, WG'82  
 Gerald Rosenfeld and Judith Zarin, parents  
 Richard Jay Rosenstein, C'86  
 Howard David Ross, W'78,  
 and Susan K. Ross, parents  
 Ivan Ross, W'83, and Nina Ross  
 Peter E. Roth, C'81, WG'85, and Michelle Roth  
 The Rothfeld Family  
 Marie Henderson Rothman, CW'56  
 Steven J. Routh, C'79, parent  
 Amy Bright Ruben, C'82, and Richard Ruben  
 Charles S. and Elsa Sale, parents  
 Susan Small Savitsky, CW'75, parent  
 Brian Scanlan, W'84,  
 and Cynthia Chang Scanlan, C'84  
 Sonia S. Schacterle, CW'50, G'51,  
 and George R. Schacterle  
 Devin Schain, C'88  
 Marjorie Gordon Schaye, CW'75, parent  
 Avery Scheiner, C'78, and Lynne Jacobs  
 Howard B. Schiller, W'84, and Debbie Schiller  
 Phil Schlein, C'57, parent  
 B. Andrew Schmucker, C'87, W'87,  
 and Linda N. Schmucker, C'86  
 Amy N. Schottenstein, CW'76, parent  
 William J. Schottenstein, W'76, parent  
 Mark J. Schwartz, W'79,  
 and Marie L. Schwartz  
 Barbara M. Schwimmer, W'82,  
 and Barry A. Schwimmer, W'79  
 Jeffrey B. Sehgal, C'81, WG'88  
 Cecilia Segawa Seigle, Gr'71  
 Jeffrey L. Seltzer, W'78,  
 and Ana Seltzer, parents  
 Richard S. Seltzer, C'63  
 Jerome and Joan Serchuck, parents  
 Elizabeth Nicholson Sevier, Ed'45,  
 GEd'47, and Francis A.C. Sevier,  
 Ed'47, GrD'55  
 Amy Wagner Shanus, C'82,  
 and Corey R. Shanus, C'78  
 Donna Reff Shelley, C'82,  
 and Lawrence A. Shelley, W'80  
 Lawrence W. Sherman,  
 professor of criminology,  
 and Eva F. Sherman, parents  
 Emily Layzer Sherwood, CW'73,  
 and Ned L. Sherwood, W'71 and the  
 Ned Emily Sherwood Family Foundation  
 Wilma Bulkin Siegel, CW'58  
 Brad I. Silver and Nikki Scheffler Silver  
 Howard A. Silverstein, W'69, and  
 Patricia Bleznak Silverstein, C'81  
 Wendy A. Silverstein, W'82, WG'86

Alexandra L. Simon, C'02  
 Melissa Weiss Simon, Nu'88,  
 and Mark J. Simon  
 Steven G. Singer, C'82,  
 and Rebecca Feghali Singer, C'84  
 J. Peter Skirkanich, W'65,  
 and Geri Skirkanich, parents  
 Stacey Snider, C'82, and Gary Jones  
 Robert J. Sobel, C'85  
 Rajiv Sobti, Gr'84, parent  
 Sanjiv Sobti, WG'85, Gr'86, parent  
 Marie-Christine Solal, C'88  
 Jeffrey M. Solomon, C'88  
 E. Roe Stamps IV, and Penelope Stamps,  
 parents  
 Amy Stavis, W'85, and  
 Robert Stavis, W'84, EAS'84  
 Marc D. Stern, W'84  
 Debra Stone, C'79, and David Glaser  
 Dana A.H. Stubgen, parent  
 Kamal F. Tabet, WG'84  
 Lynne Tarnopol, CW'60, parent  
 Jay D. Tartell, C'78, parent  
 Fred J. and Robin Jane Koenig Tedori, parents  
 Erica and Steven Tishman, parents  
 Margaret Rokous Towles, C'91  
 Frederick Tucker, C'55  
 Tung Foundation  
 Deborah Tye, parent  
 Richard B. Urban, C'79, V'82  
 Edmond D. Villani, Gr'73  
 George H. Walker IV, C'91, W'91, WG'92  
 Greg A. Walker, C'78, and  
 Susan H. Walker, parents  
 Bettyruth Walter, CW'55, G'77, Gr'85  
 David Karol Wassong, C'92, WG'97  
 Alan S. Waxman, C'97  
 Alan G. Weiler, W'55,  
 and Elaine Gordon Hoffman, parents  
 Michael D. and Sharon Weiner, parents  
 Neil A. Weiner, C'82, WG'86  
 David S. Weiss, C'82, W'82, WG'90,  
 and Maureen K. Cowie  
 The Wenger Family Foundation  
 Gary M. and Nina Wexler, parents  
 Allen D. Wheat, W'71, parent  
 Thomas L. Williams, C'77, GEE'81,  
 and Yvonne Williams, parents  
 Richard E. Winston, G'48,  
 and Helen P. Winston, parents  
 Stacey Winston Levitan, C'84  
 Albert E. Wolf  
 Derish M. Wolff, C'57, parent  
 Eloise Larrea Wood, CGS'65, G'78  
 Hwee Yong Yap-Whang, parent  
 Doris E. Yocum, CGS'59, Gr'78  
 Ehsan El-Zahry Zayan, CW'73, parent  
 Zeldin Family Foundation

*List current as of June 30, 2008*