

# The Allocation of Talent and U.S. Economic Growth

Chang-Tai Hsieh

Erik Hurst

Chad Jones

Pete Klenow

October 2013

# Big changes in the occupational distribution

## **White Men in 1960:**

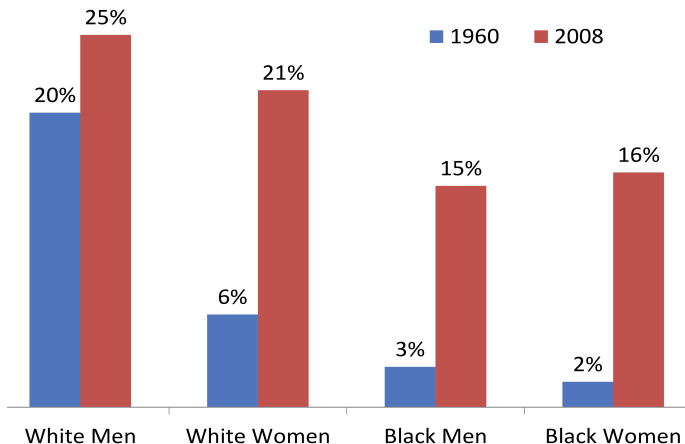
94% of Doctors, 96% of Lawyers, and 86% of Managers

## **White Men in 2008:**

63% of doctors, 61% of lawyers, and 57% of managers

Sandra Day O'Connor...

## Share of Each Group in High Skill Occupations



*High-skill occupations* are lawyers, doctors, engineers, scientists, architects, mathematicians and executives/managers.

# Our question

Suppose distribution of talent for each occupation is **identical** for whites, blacks, men and women.

Then:

- Misallocation of talent in both 1960 and 2008.
- But *less* misallocation in 2008 than in 1960.

**How much of productivity growth between 1960 and 2008 was due to the better allocation of talent?**

1. Model
2. Evidence
3. Counterfactuals

# Model

$N$  occupations, one of which is “home”.

Individuals draw talent in each occupation  $\{\epsilon_i\}$ .

Individuals then choose occupation ( $i$ ) and human capital ( $s, e$ ).

Preferences  $U = c^\beta (1 - s)$

Human capital  $h = s^{\phi_i} e^\eta \epsilon$

Consumption  $c = (1 - \tau_w)wh - (1 + \tau_h)e$

# What varies across occupations and/or groups

$w_i$  = the wage per unit of human capital in occupation  $i$  (endogenous)

$\phi_i$  = the elasticity of human capital wrt time invested for occupation  $i$

$\tau_{ig}^w$  = labor market barrier facing group  $g$  in occupation  $i$

$\tau_{ig}^h$  = barrier to building human capital facing group  $g$  for  $i$

# Timing

Individuals draw and observe an  $\epsilon_i$  for each occupation.

They also see  $\phi_i$ ,  $\tau_{ig}^w$ , and  $\tau_{ig}^h$ .

They anticipate  $w_i$ .

Based on these, they choose their occupation, their  $s$ , and their  $e$ .

$w_i$  will be determined in GE (production details later).



# Some Possible Barriers

## Acting like $\tau^w$

- Discrimination in the labor market.

## Acting like $\tau^h$

- Family background.
- Quality of public schools.
- Discrimination in school admissions.

# Identification Problem (currently)

Empirically, we will be able to identify:

$$\tau_{ig} \equiv \frac{(1 + \tau_{ig}^h)^\eta}{1 - \tau_{ig}^w}$$

But not  $\tau_{ig}^w$  and  $\tau_{ig}^h$  separately.

**For now we analyze the composite  $\tau_{ig}$  or one of two polar cases:**

- All differences are from  $\tau_{ig}^h$  barriers to human capital accumulation ( $\tau_{ig}^w = 0$ )
- Or all differences are due to  $\tau_{ig}^w$  labor market barriers ( $\tau_{ig}^h = 0$ ).

# Individual Consumption and Schooling

The solution to an individual's utility maximization problem, given an occupational choice:

$$s_i^* = \frac{1}{1 + \frac{1-\eta}{\beta\phi_i}}$$

$$e_{ig}^*(\epsilon) = \left( \frac{\eta w_i s_i^{\phi_i} \epsilon}{\tau_{ig}} \right)^{\frac{1}{1-\eta}}$$

$$c_{ig}^*(\epsilon) = \bar{\eta} \left( \frac{w_i s_i^{\phi_i} \epsilon}{\tau_{ig}} \right)^{\frac{1}{1-\eta}}$$

$$U(\tau_{ig}, w_i, \epsilon_i) = \bar{\eta}^\beta \left( \frac{w_i s_i^{\phi_i} (1-s_i)^{\frac{1-\eta}{\beta}} \epsilon_i}{\tau_{ig}} \right)^{\frac{\beta}{1-\eta}}$$

# The Distribution of Talent

We assume **Fréchet** for analytical convenience:

$$F_i(\epsilon) = \exp(-T_{ig}\epsilon^{-\theta})$$

- McFadden (1974), Eaton and Kortum (2002)
- $\theta$  governs the dispersion of skills
- $T_{ig}$  scales the supply of talent for an occupation

**Benchmark case:**  $T_{ig} = T_i$  — identical talent distributions

$T_i$  will be observationally equivalent to production technology parameters, so we normalize  $T_i = 1$ .

## Result 1: Occupational Choice

$$U(\tau_{ig}, w_i, \epsilon_i) = \bar{\eta}^\beta \left( \frac{w_i s_i^{\phi_i} (1 - s_i)^{\frac{1-\eta}{\beta}} \epsilon_i}{\tau_{ig}} \right)^{\frac{\beta}{1-\eta}}$$

**Extreme value theory:**  $U(\cdot)$  is Fréchet  $\Rightarrow$  so is  $\max_i U(\cdot)$

Let  $p_{ig}$  denote the fraction of people in group  $g$  that work in occupation  $i$ :

$$p_{ig} = \frac{\tilde{w}_{ig}^\theta}{\sum_{s=1}^N \tilde{w}_{sg}^\theta} \quad \text{where} \quad \tilde{w}_{ig} \equiv \frac{T_{ig}^{1/\theta} w_i s_i^{\phi_i} (1 - s_i)^{\frac{1-\eta}{\beta}}}{\tau_{ig}}.$$

Note:  $\tilde{w}_{ig}$  is the reward to working in an occupation for a person with average talent

## Result 2: Wages and Wage Gaps

Let  $\overline{\text{wage}}_{ig}$  denote the average earnings in occupation  $i$  by group  $g$ :

$$\overline{\text{wage}}_{ig} \equiv \frac{(1 - \tau_{ig}^w) w_i H_{ig}}{q_g p_{ig}} = (1 - s_i)^{-1/\beta} \gamma \bar{\eta} \left( \sum_{s=1}^N \tilde{w}_{sg}^\theta \right)^{\frac{1}{\theta} \cdot \frac{1}{1-\eta}}$$

The wage gap between groups is the **same** across occupations:

$$\frac{\overline{\text{wage}}_{i,women}}{\overline{\text{wage}}_{i,men}} = \left( \frac{\sum_s \tilde{w}_{s,women}^{-\theta}}{\sum_s \tilde{w}_{s,men}^{-\theta}} \right)^{\frac{1}{\theta} \cdot \frac{1}{1-\eta}}$$

- Selection exactly offsets  $\tau_{ig}$  differences across occupations because of the Fréchet assumption
- Higher  $\tau_{ig}$  barriers in one occupation reduce a group's wages proportionately in **all** occupations.

Therefore:

$$\frac{P_{ig}}{P_{i,wm}} = \frac{T_{ig}}{T_{i,wm}} \left( \frac{\tau_{ig}}{\tau_{i,wm}} \right)^{-\theta} \left( \frac{\overline{\text{wage}}_g}{\overline{\text{wage}}_{wm}} \right)^{-\theta(1-\eta)}$$

Misallocation of talent comes from **dispersion** of  $\tau$ 's across occupation-groups.

# Inferring Barriers

$$\frac{\tau_{ig}}{\tau_{i,wm}} = \left( \frac{T_{ig}}{T_{i,wm}} \right)^{\frac{1}{\theta}} \left( \frac{p_{ig}}{p_{i,wm}} \right)^{-\frac{1}{\theta}} \left( \frac{\overline{\text{wage}}_g}{\overline{\text{wage}}_{wm}} \right)^{-(1-\eta)}$$

We infer high  $\tau$  barriers for a group with low average wages.

We infer particularly high barriers when a group is underrepresented in an occupation.

We pin down the *levels* by assuming  $\tau_{i,wm} = 1$ . The results are similar if we instead impose a zero average  $\tau$  in each occupation.



# Aggregates

Human Capital  $H_i = \sum_{g=1}^G \int h_{jgi} dj$

Production  $Y = \left( \sum_{i=1}^I (A_i H_i)^\rho \right)^{1/\rho}$

Expenditure  $Y = \sum_{i=1}^I \sum_{g=1}^G \int (c_{jgi} + e_{jgi}) dj$

# Competitive Equilibrium

1. Given occupations, individuals choose  $c, e, s$  to maximize utility.
2. Each individual chooses the utility-maximizing occupation.
3. A representative firm chooses  $H_i$  to maximize profits:

$$\max_{\{H_i\}} \left( \sum_{i=1}^I (A_i H_i)^\rho \right)^{1/\rho} - \sum_{i=1}^I w_i H_i$$

4. The occupational wage  $w_i$  clears each labor market:

$$H_i = \sum_{g=1}^G \int h_{jgi} dj$$

5. Aggregate output is given by the production function.

# A Special Case

- $\rho = 1$  so that  $w_i = A_i$ .
- 2 groups, men and women.
- $\phi_i = 0$  (no schooling time).

$$\overline{wage}_m = \left( \sum_{i=1}^N A_i^\theta \right)^{\frac{1}{\theta} \cdot \frac{1}{1-\eta}}$$

$$\overline{wage}_f = \left( \sum_{i=1}^N \left( \frac{A_i (1 - \tau_i^w)}{(1 + \tau_i^h)^\eta} \right)^\theta \right)^{\frac{1}{\theta} \cdot \frac{1}{1-\eta}}$$

## Further Intuition

Adding the assumption that  $A_i$  and  $1 - \tau_i^w$  are jointly log-normal:

$$\begin{aligned}\ln \overline{wage}_f &= \ln \left( \sum_{i=1}^N A_i^\theta \right)^{\frac{1}{\theta} \cdot \frac{1}{1-\eta}} \\ &\quad + \frac{1}{1-\eta} \cdot \ln(1 - \bar{\tau}^w) - \frac{1}{2} \cdot \frac{\theta-1}{1-\eta} \cdot \text{Var}(\ln(1 - \tau_i^w)).\end{aligned}$$

or

$$\begin{aligned}\ln \overline{wage}_f &= \ln \left( \sum_{i=1}^N A_i^\theta \right)^{\frac{1}{\theta} \cdot \frac{1}{1-\eta}} \\ &\quad - \frac{\eta}{1-\eta} \cdot \ln(1 + \bar{\tau}^h) - \frac{\eta}{1-\eta} \cdot \frac{\eta\theta+1}{2} \cdot \text{Var}(\ln(1 + \tau_i^h)).\end{aligned}$$

## **Main weaknesses of setup:**

- Talent of teachers does not affect human capital of students
  - Very talented women teachers in the 1960s are now doctors and lawyers?
- No childbearing
  - Within a broad occupation, women may choose jobs with lower pay but more flexibility (e.g. optometry vs surgery)
- No dynamics

1. Model

2. Evidence

3. Counterfactuals

- U.S. Census for 1960, 1970, 1980, 1990, and 2000
- American Community Survey for 2006-2008
- 67 consistent occupations, one of which is the “home” sector.
- Look at full-time and part-time workers, hourly wages.
- Prime-age workers (age 25-55).

# Examples of Baseline Occupations

## **Health Diagnosing Occupations**

- Physicians
- Dentists
- Veterinarians
- Optometrists
- Podiatrists
- Health diagnosing practitioners, n.e.c.

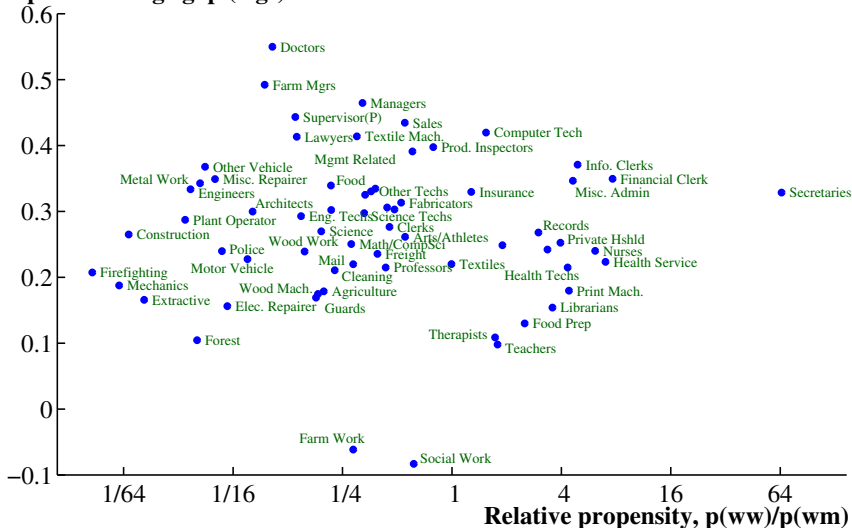
## **Health Assessment and Treating Occupations**

- Registered nurses
- Pharmacists
- Dietitians



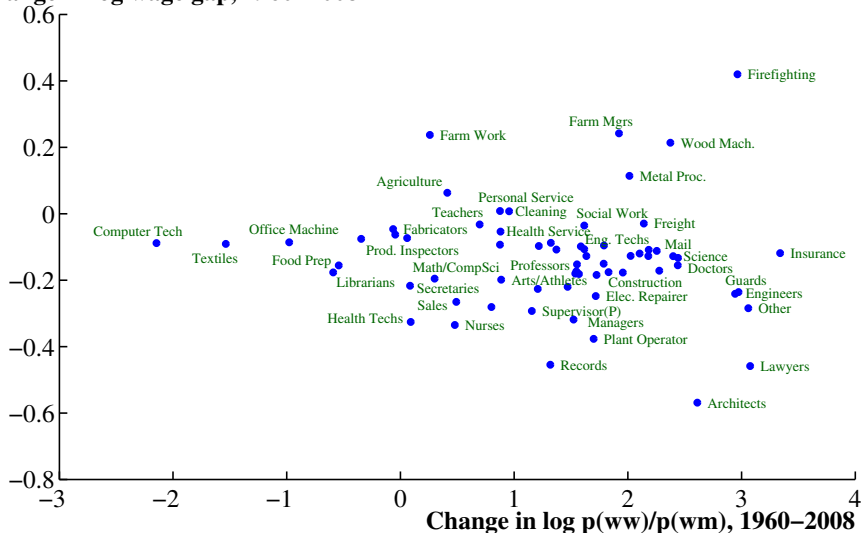
# Occupational Wage Gaps for White Women in 1980

## Occupational wage gap (logs)



# Change in Wage Gaps for White Women, 1960–2008

Change in log wage gap, 1960–2008



## Test of Model Implications: Changes by Schooling

| Occupational Similarity to White Men | 1960 | 2008 | 1960–2008 |
|--------------------------------------|------|------|-----------|
| High-Educated White Women            | 0.38 | 0.59 | 0.21      |
| Low-Educated White Women             | 0.40 | 0.46 | 0.06      |

| Wage Gap vs. White Men    | 1960  | 2008  | 1960–2008 |
|---------------------------|-------|-------|-----------|
| High-Educated White Women | -0.50 | -0.24 | -0.26     |
| Low-Educated White Women  | -0.56 | -0.27 | -0.29     |

## Estimating $\theta(1 - \eta)$

$$\frac{\tau_{ig}}{\tau_{i,wm}} = \left( \frac{T_{ig}}{T_{i,wm}} \right)^{\frac{1}{\theta}} \left( \frac{p_{ig}}{p_{i,wm}} \right)^{-\frac{1}{\theta}} \left( \frac{\overline{\text{wage}}_g}{\overline{\text{wage}}_{wm}} \right)^{-(1-\eta)}$$

Under Fréchet, wages within an occupation-group satisfy

$$\frac{\text{Variance}}{\text{Mean}^2} = \frac{\Gamma(1 - \frac{2}{\theta(1-\eta)})}{\left( \Gamma(1 - \frac{1}{\theta(1-\eta)}) \right)^2} - 1.$$

- Assume  $\eta = 1/4$  for baseline (midway between 0 and 1/2).
- Then use this equation to estimate  $\theta$ .
- Attempt to control for “absolute advantage” as well (next slide).

## Estimating $\theta(1 - \eta)$ (continued)

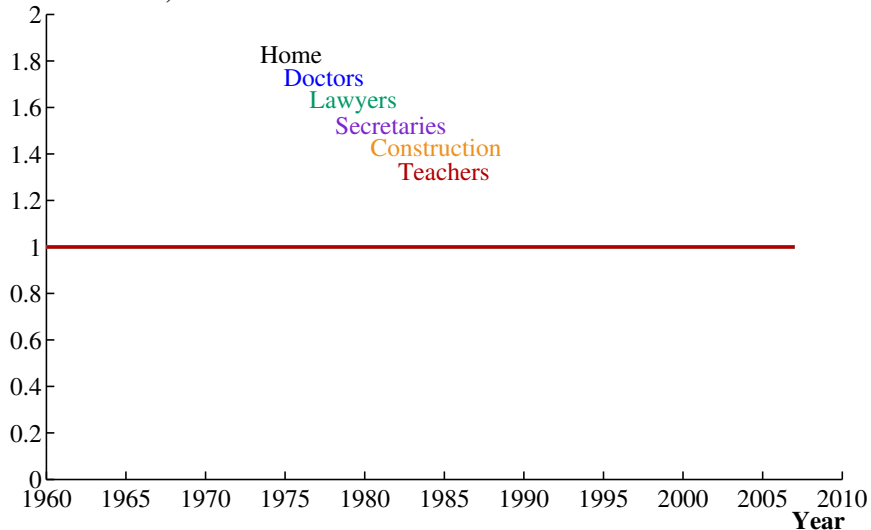
| <b>Adjustments to Wages</b>               | <b>Estimates<br/>of <math>\theta(1 - \eta)</math></b> |
|---|---|
| Base controls                             | 3.11  |
| Base controls + Adjustments               | <b>3.44</b>   |
| Wage variation due to absolute advantage: |   |
| 25%                                       | <b>3.44</b>   |
| 50%                                       | 4.16  |
| 75%                                       | 5.61  |
| 90%                                       | 8.41  |

**Base controls** = potential experience, hours worked, occupation-group dummies

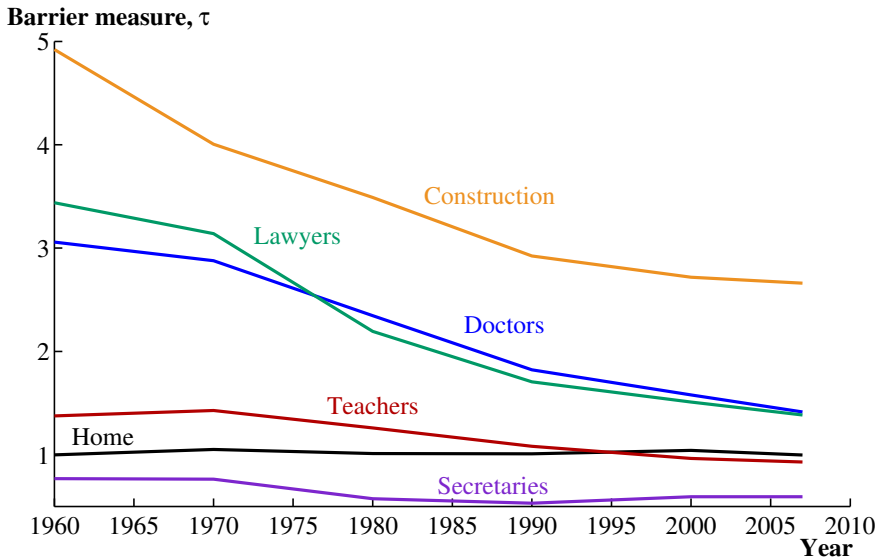
**Adjustments** = transitory wages, AFQT score, education

# Assumed Barriers ( $\tau_{ig}$ ) for White Men

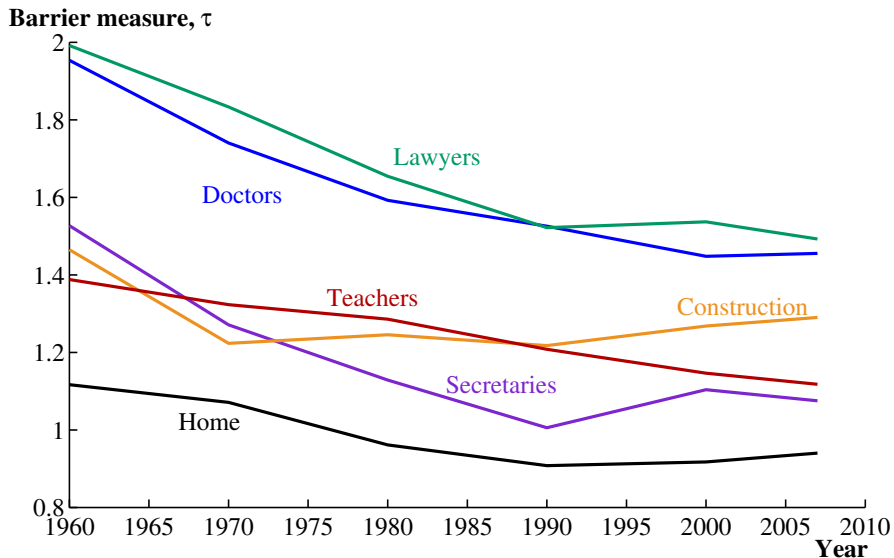
Barrier measure,  $\tau$



# Estimated Barriers ( $\tau_{ig}$ ) for White Women

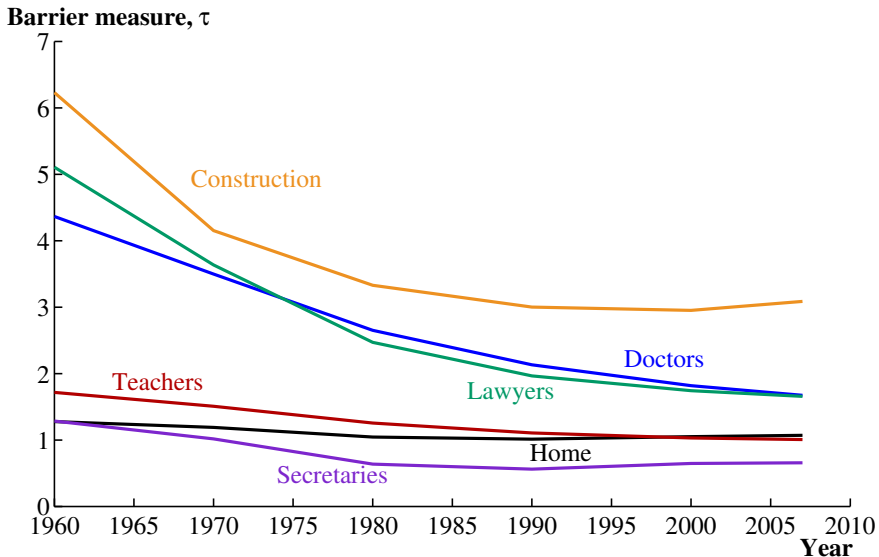


# Estimated Barriers ( $\tau_{ig}$ ) for Black Men



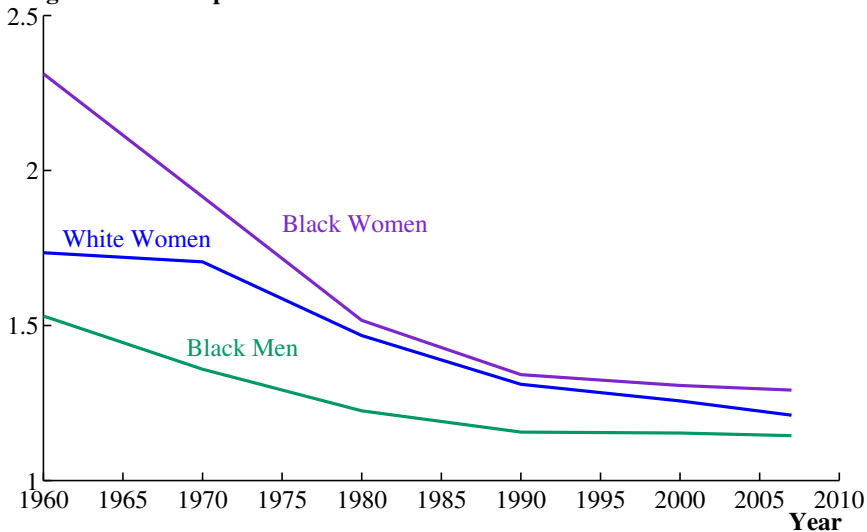


# Estimated Barriers ( $\tau_{ig}$ ) for Black Women



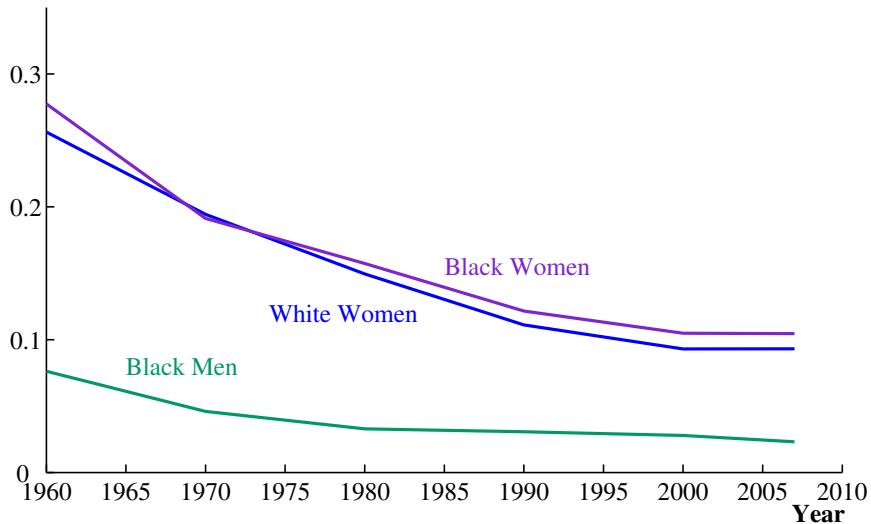
# Average Values of $\tau_{ig}$ over Time

Average  $\tau$  across occupations



# Variance of $\log \tau_{ig}$ over Time

Variance of  $\log \tau$



# Driving Forces

Allow  $A_i$ ,  $\phi_i$ ,  $\tau_{ig}$ , and population to vary across time to fit observed employment and wages by occupation and group in each year.

$A_i$ : Occupation-specific productivity

Average size of an occupation

Average wage growth

$\phi_i$ : Occupation-specific return to education

Wage differences across occupations

$\tau_{ig}$ : Occupational sorting

Trends in  $A_i$  could be skill-biased and market-occupation-biased.

# Baseline Parameter Values

---

| Parameter          | Value   | Target  |
|--------------------|---------|---|
| $\theta(1 - \eta)$ | 3.44    | wage dispersion within occupation-groups        |
| $\eta$             | 0.25    | midpoint of range from 0 to 0.5                 |
| $\beta$            | 0.693   | Mincerian return across occupations             |
| $\rho$             | 2/3     | elasticity of substitution b/w occupations of 3 |
| $\phi_{min}$       | by year | schooling in the lowest-wage occupation         |

---

1. Model

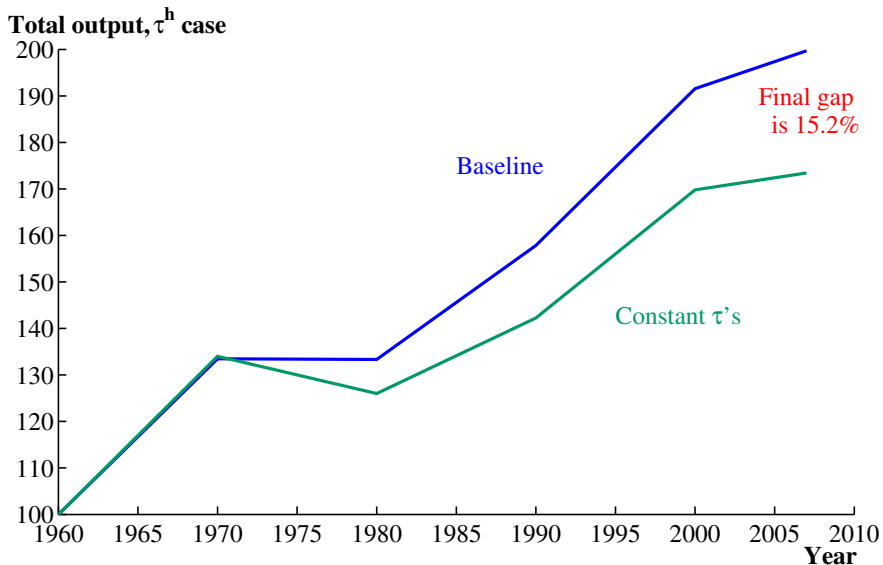
2. Evidence

3. Counterfactuals

## What share of labor productivity growth is explained by changing barriers?

|                                      | $\tau^h$ case | $\tau^w$ case |
|--------------------------------------|---------------|---------------|
| Frictions in all occupations         | 20.4%         | 15.9%         |
| No frictions in “brawny” occupations | 18.9%         | 14.1%         |
| No frictions in 2008                 | 20.4%         | 12.3%         |
| Market sector only                   | 26.9%         | 23.5%         |
| Ages 25 to 35 only                   | 28.7%         | 23.6%         |

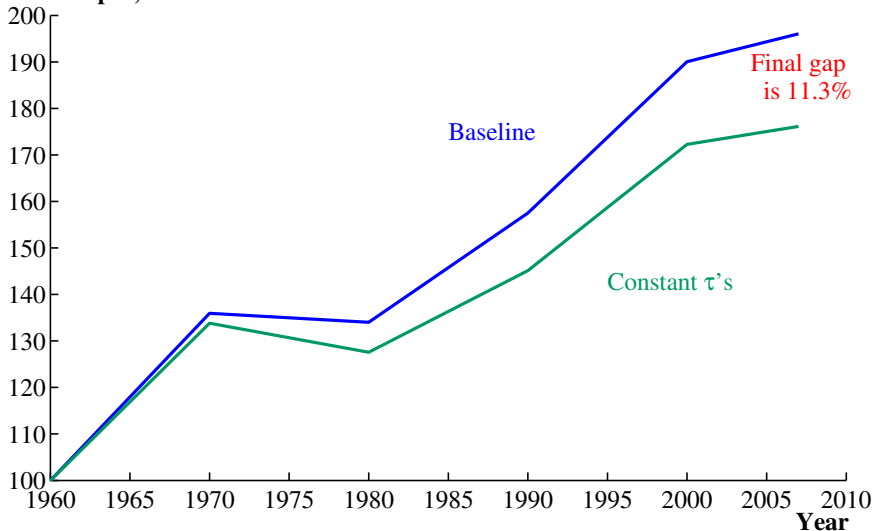
# Counterfactuals in the $\tau^h$ Case





# Counterfactuals in the $\tau^w$ Case

Total output,  $\tau^w$  case



# Potential Remaining Productivity Gains

|                                   | $\tau^h$ case | $\tau^w$ case |
|-----------------------------------|---------------|---------------|
| Cumulative gain, 1960–2008        | 15.2%         | 11.3%         |
| Remaining gain from zero barriers | 14.3%         | 10.0%         |

# Sources of productivity gains in the model

## **Better allocation of human capital investment:**

- White men over-invested in 1960
- Women, blacks under-invested in 1960
- Less so in 2008

## **Better allocation of talent to occupations:**

- Dispersion in  $\tau$ 's for women, blacks in 1960
- Less in 2008

# Back-of-the-envelope calculation

## The calculation:

- Take wages of white men as exogenous.
- Growth from faster wage growth for women and blacks?

**Answer = 12.8%**

Versus 20.4% gains in our  $\tau^h$  case, 15.9% in our  $\tau^w$  case.

## Why do these figures differ?

- We are isolating the contribution of  $\tau$ 's.
- We take into account GE effects.

# Sensitivity of Gains to the Wage Gaps

---

|                                  | $\tau^h$ case | $\tau^w$ case |
|----------------------------------|---------------|---------------|
| Baseline                         | 20.4%         | 15.9%         |
| Counterfactual: wage gaps halved | 12.5%         | 13.7%         |
| Counterfactual: zero wage gaps   | 2.9%          | 11.8%         |

---

## Wage Growth Due to Changing $\tau$ 's

---

|             | Actual<br>Growth | Due to<br>$\tau^h$ 's | Due to<br>$\tau^w$ 's |
|-------------|------------------|-----------------------|-----------------------|
| White men   | 77.0%            | -5.8%                 | -7.1%                 |
| White women | 126.3%           | 41.9%                 | 43.0%                 |
| Black men   | 143.0%           | 44.6%                 | 44.3%                 |
| Black women | 198.1%           | 58.8%                 | 59.5%                 |

---

Note:  $\tau$  columns are % of growth explained.

# Decomposing the Gains: Dispersion vs. Mean Barriers

|                                    | $\tau^h$ case | $\tau^w$ case |
|------------------------------------|---------------|---------------|
| 1960 Eliminating Dispersion        | 22.2%         | 14.9%         |
| 1960 Eliminating Mean and Variance | 26.9%         | 18.6%         |
| 2008 Eliminating Dispersion        | 16.6%         | 7.8%          |
| 2008 Eliminating Mean and Variance | 14.3%         | 10.0%         |

# Robustness: $\tau^h$ case

|                   | Baseline     |               |              |              |              |
|-------------------|--------------|---------------|--------------|--------------|--------------|
|                   | $\rho = 2/3$ | $\rho = -90$  | $\rho = -1$  | $\rho = 1/3$ | $\rho = .95$ |
| Changing $\rho$   | 20.4%        | 19.7%         | 19.9%        | 20.2%        | 21.0%        |
|                   | 3.44         | 4.16          | 5.61         | 8.41         |              |
| Changing $\theta$ | 20.4%        | 20.7%         | 21.0%        | 21.3%        |              |
|                   | $\eta = 1/4$ | $\eta = 0.01$ | $\eta = .05$ | $\eta = .1$  | $\eta = .5$  |
| Changing $\eta$   | 20.4%        | 20.5%         | 20.5%        | 20.5%        | 20.3%        |

Note: Entries are % of output growth explained.



# Robustness: $\tau^w$ case

|                   | Baseline     |              |              |              |              |
|-------------------|--------------|--------------|--------------|--------------|--------------|
|                   | $\rho = 2/3$ | $\rho = -90$ | $\rho = -1$  | $\rho = 1/3$ | $\rho = .95$ |
| Changing $\rho$   | 15.9%        | 12.3%        | 13.3%        | 14.7%        | 18.4%        |
|                   | 3.44         | 4.16         | 5.61         | 8.41         |              |
| Changing $\theta$ | 15.9%        | 14.6%        | 12.9%        | 11.2%        |              |
|                   | $\eta = 1/4$ | $\eta = 0$   | $\eta = .05$ | $\eta = .1$  | $\eta = .5$  |
| Changing $\eta$   | 15.9%        | 13.9%        | 14.4%        | 14.8%        | 17.5%        |

Note: Entries are % of output growth explained.

## Gains are not sensitive to:

- More detailed occupations (331 for 1980 onward)
- A broader set of occupations (20)
- Weight on consumption vs. time in utility ( $\beta$ )

# Gains when changing only the dispersion of ability

| Value of<br>$\theta(1 - \eta)$ | $\tau^h$ case | $\tau^w$ case |
|--------------------------------|---------------|---------------|
| 3.44                           | 20.4%         | 15.9%         |
| 4.16                           | 18.6%         | 15.1%         |
| 5.61                           | 9.5%          | 8.0%          |
| 8.41                           | 8.4%          | 3.9%          |

# Summary of other findings

## **Changing barriers also led to:**

- 40+ percent of WW, BM, BW wage growth
- A 6 percent reduction in WM wages
- Essentially all of the narrowing of wage gaps
- 70+ percent of the rise in female LF participation
- Substantial wage convergence between North and South

**Extensive range of robustness checks in paper...**

# Female Labor Force Participation

Data

---

|                                 |              |              |
|---------------------------------|--------------|--------------|
| <i>Women's LF participation</i> | 1960 = 0.329 | 2008 = 0.692 |
| <i>Change, 1960 – 2008</i>      |              | 0.364        |

Model

---

|                             |       |
|-----------------------------|-------|
| Due to changing $\tau^h$ 's | 0.235 |
| Due to changing $\tau^w$ 's | 0.262 |

---

# Education Predictions, $\tau^h$ case

|             | Actual<br>1960 | Actual<br>2008 | Actual<br>Change | Change<br>vs. WM | Due to<br>$\tau$ 's |
|-------------|----------------|----------------|------------------|------------------|---------------------|
| White men   | 11.11          | 13.47          | 2.35             |                  |                     |
| White women | 10.98          | 13.75          | 2.77             | 0.41             | 0.63                |
| Black men   | 8.56           | 12.73          | 4.17             | 1.81             | 0.65                |
| Black women | 9.24           | 13.15          | 3.90             | 1.55             | 1.17                |

Note: Entries are years of schooling attainment.

## Gains from white women vs. blacks, $\tau^h$ case

|             | 1960–1980 | 1980–2008 | 1960–2008 |
|-------------|-----------|-----------|-----------|
| All groups  | 19.7%     | 20.9%     | 20.4%     |
| White women | 11.3%     | 18.2%     | 15.3%     |
| Black men   | 3.3%      | 0.9%      | 1.9%      |
| Black women | 5.1%      | 1.9%      | 3.2%      |

Note: Entries are % of growth explained. “All” includes white men.

## North-South wage convergence, $\tau^h$ case

---

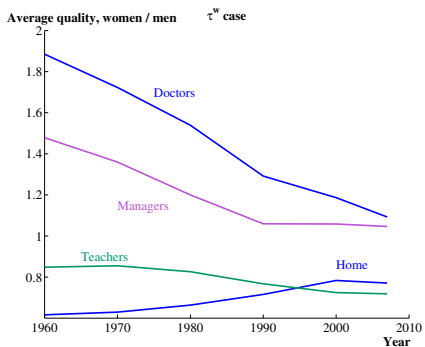
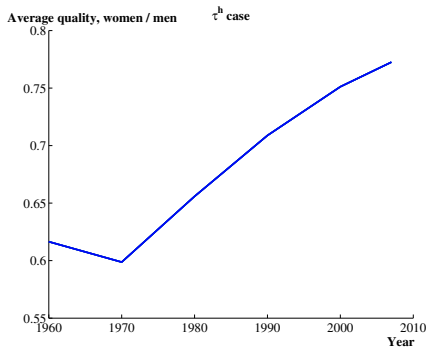
|                                 | 1960–1980 | 1980–2008 | 1960–2008 |
|---------------------------------|-----------|-----------|-----------|
| Actual wage convergence         | 20.7%     | -16.5%    | 10.0%     |
| Due to all $\tau$ 's changing   | 4.9%      | 1.5%      | 6.9%      |
| Due to black $\tau$ 's changing | 3.6%      | 1.9%      | 5.6%      |

---

Note: Entries are percentage points. “North” is the Northeast.



# Average quality of white women vs. white men



## **Distinguishing between $\tau^h$ and $\tau^w$ empirically:**

- Assume  $\tau^h$  is a cohort effect,  $\tau^w$  a time effect.
- Early finding: mostly  $\tau^h$  for white women, a mix for blacks.

## **Absolute advantage correlated with comparative advantage:**

- Talented 1960 women went into teaching, nursing, home sector?
- As barriers fell, lost talented teachers, child-raisers?
- Could explain Mulligan and Rubinstein (2008) facts.

## **Separate paper:**

Rising inequality from misallocation of human capital investment?